

DELTA HEALTH
Board of Directors Meeting
Monday, March 15, 2021
Classroom B / Zoom for Public

PRESENT:

Jean Ceriani, Chairman	Matt Heyn, CEO	Melissa Palmer, Assistant CCO
Dr. Doug Speedie, M.D, Vice Chairman	Larry Vincent, CFO	Rhonda Katzdorn, Exec. Director, Human Resources
Dr. Bruce Mixter, Secretary/Treasurer	Jody Roeber, CCO	
Matt Soper, Member	Julie Huffman, CLO	Donica Harrison, Exec. Assistant
Tammy Smith, Member	Laura McCrackin, M.D., Chief of Staff	Absent: Vickie Schauster, Exec. Director, Clinics Operations

MEETING MINUTES:

I. CALL TO ORDER

The Board of Directors meeting was called to order at 5:32 p.m. by Chairman Jean Ceriani. Viewing of this meeting was made available to community members via video conferencing in an effort to reduce the number of people in the room during the coronavirus pandemic.

II. CONSENT AGENDA

A. Approval of Previous Board Meeting Minutes

- The minutes from the February 22, 2021 Board Meeting were presented by Jean Ceriani.

ACTION: Dr. Speedie made a motion that the minutes of the February 22, 2021 Board meeting be accepted as presented. Dr. Mixter seconded the motion. All were in favor. None were opposed. Motion carried.

B. Approval of February 2021 Financial Reports

- **Overview of Finance Committee Meeting.** Finance Committee Chair of Matt Soper highlighted the following:
 - Revenue is down as well as cash on hand. March is projected to be better than February.
 - Delta Health has \$5 million uncollectible bad debt.
 - Drug spend was up over January due to rheumatology drugs being used in Infusion.
 - Length of stay remains a concern, but is the same as a year ago.
 - ED volume is down by 16.2%; the front range average ED volume is down by 17%
 - It is possible that operations inefficiencies were masked by stimulus money received.
 - Tough decisions were made in the past year. Financial performance is anticipated continue to improve over the next 8 to 10 months with changes that have been put in place.

ACTION: Dr. Mixter made a motion to accept the February 2021 financial reports as presented. Tammy Smith seconded the motion. All were in favor. None were opposed. Motion carried.

III. FINANCIAL

- A. Non-Emergent Purchase Approvals.** Discussion ensued regarding the approved action in the February 22, 2021 Board of Directors meeting amending Article V, Section 4 of the DCMHD Bylaws to increase non-emergent purchases requiring Board approval to \$10,000 and whether or not it should remain at \$5,000.

ACTION: Matt Soper made a motion to reverse the action taken in the February 22, 2021 Board meeting to increase the amount of non-emergent purchases requiring Board approval to \$10,000 in Article V, Section 4 of the DCMHD Bylaws and continue requiring Board approval for non-emergent purchases of \$5,000 and higher. Tammy Smith seconded the motion. After the motion was seconded, a lengthy discussion was held. The vote was 3-2, with Dr. Speedie and Tammy Smith opposed and all others in favor. Motion carried.

B. Capital Expenditure Request.

- 1. Report Migration to Intelrad.** CCO Jody Roeber presented a CER on behalf of the Radiology Department in the amount of \$8,000.00 for Report Migration to Intelrad. This piece of the connection with Unity RIS/PACS will enable WCRA Radiologists to read exams remotely and increase coverage time on evenings and weekends.

ACTION: Tammy Smith made a motion to approve the Report Migration to Intelrad in the amount of \$8,000.00. Matt Soper seconded the motion. All were in favor. None were opposed. Motion carried.

V. ADMINISTRATION

A. CEO Report.

- Culture Survey. CEO Matt Heyn highlighted some of the positive results of the culture survey given to employees at the Quarter 1 all staff meetings.
- OR Block Times. OR inefficiency is an area of concern and Matt let the Board know that improvements are being discussed and considered such as changes in OR block times.
- Electronic Health Record Platforms. Matt Heyn informed the Board of an upcoming meeting with St. Mary's regarding EPIC EMR. Matt will gather information and feedback as part of his due diligence into alternative EMR options for the future. There is no plan to change EMR's at this time.

- B. Dissolution of Strategic Planning Committee.** CLO Julie Huffman suggested that the Board dissolve the Strategic Planning Committee formed in 2019 since the CEO has a strategic plan that no longer necessitates a committee.

ACTION: Matt Soper made a motion to the Board of Directors for the Board to dissolve the Strategic Planning Committee formed in 2019. Dr. Speedie seconded the motion. All were in favor. None were opposed. Motion carried.

C. CCO Report.

- CCO Jody Roeber provided an update for the Board on recent and upcoming COVID-19 vaccine clinics within Delta County. Jody reported that 56.2% of the 70+ population, 49.7% of the 65-69 population and 20.4% of the 60-64 population in Delta County have received the COVID-19 vaccine. In the near future COVID-19 vaccines will start being administered in some of the clinics.
- The T-PAC program has been temporarily closed. Brandi Vela, the DH MDS Assessment Coordinator and Transitions Post-Acute Care Program, was pulled from T-PAC to become one of the point people to help get the vaccines out to the community. Jody anticipates being able

to re-open T-PAC services again sometime in April.

- Matt Soper announced that the Legislature wants to recognize individuals in every community for their work throughout the pandemic and he chose Jody Roeber. Jody was presented with a gold seal letter and medal at today's Finance Committee meeting.

VI. MEDICAL STAFF

- A. Medical Staff Credentialing.** Dr. Mixter presented the following update from the Med Exec Committee: The following credentialing applications were reviewed and approved in the March 10, 2021 Med Exec meeting:

New Applications: Anthony Bullard, M.D., Radiology
Michael Holt, M.D., Radiology

Re-application: Steven O'Day, M.D., General Surgery

End of Provisional: David Kasarda, M.D., Emergency Medicine
Marisa Laurora, D.O., Emergency Medicine
Alan Saliman, M.D., Internal Medicine

Resignations: Nha Tran, M.D., Radiology (StatRad)
Kevin Rudny, M.D., Radiology (StatRad)
Jeff Berkosky, M.D., Internal Medicine

ACTION: Dr. Mixter made a motion for the Board of Directors to approve the applications as presented. Tammy Smith seconded the motion. All were in favor. None were opposed. Motion carried.

- B. Chief of Staff Report.** Chief of Staff Dr. Laura McCrackin reported to the Board of Directors the following:

- The Med Exec Committee and Credentialing met 3/10/2021.
- Dr. Saliman has joined the CME committee as Physician representative and presented a draft proposal of "the use of protected health information in Education" that he is working on with Julie Huffman. It is exciting to have him in this leadership role which will bring order and direction to our Grand Rounds and CME needs.
- Dr. Richman, with Matt Heyn's support, is spearheading an initiative in Physician wellness. The plan is to start with a focus on the Members of the Med Exec Committee.
- The medical staff has increased their CPOE to 85.48% in an effort to meet the objective of improving our Leapfrog Grade status.
- Medical Record Compliance project is identifying system issues and seeing progress.
- Med Staff survey has returned, we are reviewing the comments. Copies on request. Anticipate action plans drawing on survey results and commentary.
- A Medical Staff meeting will be held next week with a Meet and Mingle for the Med staff to meet URO/ENT/RAD and other new providers.

VI. OTHER BUSINESS

- A. Legislative Update.** Board Member and Representative Matt Soper provided a legislative update on healthcare related bills discussed in the recent session.
- B. Doctor's Day Letter.** Jean Ceriani read aloud a proclamation written by Board Member and State Rep. Matt Soper for Doctor's Day that will be read on the House floor on March 30th.
- C. Board Retreat.** Matt Heyn and Tammy Smith will discuss options for a 2021 Board retreat and report at the April Board meeting.

VII. EXECUTIVE SESSION

Jean Ceriani recessed General Session at 6:44 p.m. and called for an Executive Session for the purpose of discussing personnel matters under C.R.S. §24-6-402(4)(f), specifically regarding CEO Matt Heyn's upcoming evaluation. No formal business was to be conducted after the Executive Session.

After a brief recess, Executive Session convened at 6:49 p.m.

Present for the Executive Session were Jean Ceriani, Dr. Speedie, Dr. Mixter, Tammy Smith, Matt Soper and Board Attorney Julie Huffman.

At 7:35 p.m. Jean Ceriani terminated Executive Session and General Session was reconvened.

VIII. ADJOURNMENT

With no further business from the floor, Board Chairman Jean Ceriani **ADJOURNED** the meeting at 7:35 p.m.

Bruce Mixter, M.D., DCMH Board Secretary/Treasurer

Date